

Department	2013/14			2014/15			2015/16			2016/17+			Total Programme 2013/14-23/24		
	Budget	Outturn	Variance	Budget	Forecast	Variance	Budget	Forecast	Variance	Budget	Forecast	Variance	Total Budget @ 01/04/2013	Total Forecast	Total Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Children's and Adult Services	21,031	11,380	(9,651)	70,824	17,268	(53,556)	16,250	49,457	33,207	16,000	46,000	30,000	124,105	124,105	0
Southwark Schools for the Future	13,492	9,669	(3,823)	10,511	14,205	3,694	3,389	3,518	129	19,622	19,622	0	47,014	47,014	0
Finance and Corporate Services	8,672	5,676	(2,996)	7,438	10,434	2,996	6,705	6,705	0	39,544	39,544	0	62,359	62,359	0
Environment	29,072	16,973	(12,099)	28,275	40,374	12,099	21,480	21,480	0	88,861	88,861	0	167,688	167,688	0
Housing General Fund	2,134	1,308	(826)	0	826	826	0	0	0	0	0	0	2,134	2,134	0
Chief Executive	25,954	18,449	(7,505)	40,988	48,450	7,462	15,333	15,372	39	24,250	24,250	0	106,525	106,521	(4)
TOTAL	100,355	63,455	(36,900)	158,036	131,557	(26,479)	63,157	96,532	33,375	188,277	218,277	30,000	509,825	509,821	(4)
FINANCED BY:															
Corporate Resource Pool	21,446	14,937	(6,509)	56,358	63,973	7,615	48,125	48,518	393	171,508	173,896	2,388	297,437	301,324	3,887
Reserves	7,038	3,881	(3,157)	3,000	4,656	1,656	2,518	4,019	1,501	1,532	1,532	0	14,088	14,088	0
Revenue	2,082	2,078	(4)	1,050	1,054	4	0	0	0	0	0	0	3,132	3,132	0
Capital Grants	46,813	40,888	(5,925)	55,910	33,893	(22,017)	10,843	38,785	27,942	30,769	30,769	0	144,335	144,335	0
Section 106 Funds	4,678	1,541	(3,137)	6,527	8,380	1,853	62	1,346	1,284	0	0	0	11,267	11,267	0
External Contributions	1,103	130	(973)	78	1,047	969	50	50	0	0	0	0	1,231	1,227	(4)
TOTAL RESOURCES	83,160	63,455	(19,705)	122,923	113,003	(9,920)	61,598	92,718	31,120	203,809	206,197	2,388	471,490	475,373	3,883
Forecast variation (under)/over	17,195	0	(17,195)	35,113	18,554	(16,559)	1,559	3,814	2,255	(15,532)	12,080	27,612	38,335	34,448	(3,887)